

# COLLEGE OPERATION COUNCIL



## 2025-2026 ACADEMIC PRIORITIES

Date of Submission: November 07, 2025

### About Operation Council

The College Operations Council will serve as a venue for participatory decision-making for policies, procedures, and strategic issues related to college operations. Council members consider, identify, and develop best practices, and gather input from members of the College community, to inform creation of priorities and plans related to:

- Space (including grounds/landscapes, and building interiors/exterior);
- Technology (enterprise systems, infrastructure, network security, software, hardware)
- Other elements of college operations that are not designated responsibilities for other Governance Councils (e.g. emergency and safety planning).

Charter Location: <https://webappsrv.clackamas.edu/committees/COC/index.aspx?content=additional#body>

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|----------------------------------|---|---|--|
| <b>2025-2026 Council Members</b> | <b>Council Co-Chairs:</b><br><input type="checkbox"/> Jeff Shaffer<br><input type="checkbox"/> Felicia Arce | <b>Members:</b><br><input type="checkbox"/> Ron Prince<br><input type="checkbox"/> Saby Waraich<br><input type="checkbox"/> Ashley Sears<br><input type="checkbox"/> Erin Gravelle<br><input type="checkbox"/> Delbert Dulley<br><input type="checkbox"/> Wesley Buchholz<br><input type="checkbox"/> Anne Innis<br><input type="checkbox"/> Dennis Marks | <input type="checkbox"/> Hillary Abbot<br><input type="checkbox"/> Nora Brodnicki<br><input type="checkbox"/> Sunny Olsen<br><input type="checkbox"/> Breck Young<br><input type="checkbox"/> Jim Martineau<br><input type="checkbox"/> Dale Kuykendall (Wenaha Group)<br><input type="checkbox"/> ASG Rep (Pending)<br><input type="checkbox"/> ASG Rep (Pending) |
|                                  | <b>Recorder:</b><br><input type="checkbox"/> Jessi Alley-Snell  |   |  |

| Public Council Meeting Dates | Start Time | End Time  | Location     |
|------------------------------|------------|-----------|--------------|
| December 03, 2025            | Noon       | 1:30 p.m. | Zoom & RR110 |
| January 07, 2025             | Noon       | 1:30 p.m. | Zoom & RR110 |
| February 04, 2025            | Noon       | 1:30 p.m. | Zoom & RR110 |
| March 04, 2025               | Noon       | 1:30 p.m. | Zoom & RR110 |
| April 01, 2025               | Noon       | 1:30 p.m. | Zoom & RR110 |
| May 06, 2025                 | Noon       | 1:30 p.m. | Zoom & RR110 |
| June 03, 2025                | Noon       | 1:30 p.m. | Zoom & RR110 |

### 2025-2026 Priorities

|                    |  |
|--------------------|--|
| <b>Priority #1</b> | <b>Bond Logistics and Transparency</b> |
|--------------------|--|

**Priority Outcomes:**

Clear logistics and transparent communication are essential to the success of Bond-funded projects because they build trust, accountability, and alignment across the institution. Bond projects often involve multiple departments, complex timelines, and significant financial investment; without well-coordinated logistics, efforts can become fragmented, leading to inefficiencies or delays.

Transparency ensures that faculty, staff, students, and the broader community understand how decisions are made, how funds are allocated, and how projects align with the college's mission and strategic goals. Open communication also helps manage expectations, prevent misinformation, and encourage collaboration by keeping stakeholders informed and engaged throughout each phase of the work.

Ultimately, maintaining strong logistics and transparency practices supports responsible stewardship of public funds, reinforces institutional integrity, and fosters a shared sense of ownership and pride in the improvements being made across campus.

**Community Collaborators:**

Several groups will be engaged based on the scope and timing of upcoming projects. Core college partners such as ITS, College Safety, Business Services, and Campus Services will provide ongoing input as integral contributors to all project planning and decision-making processes. In addition, smaller, specialized groups offering subject-matter expertise and operational insight will be convened as needed to participate in targeted workgroups supporting specific bond-related initiatives.

**Resources Needed:**

Identifying the necessary resources for Bond-related work begins with collaborative planning and clear communication. Each project has unique needs that are best defined through early and ongoing input from those closest to the work. Collaboration—bringing together diverse perspectives across the college—is essential to ensuring decisions are well-informed, resources are used effectively, and outcomes are both practical and sustainable.

**Priority #2****Policy Review**

**Priority Outcomes:**

- ITS Policies
- Board Policies that may get assigned to us or a team member as a policy owner (suggest additional edits to ECD\_AR Motor Vehicles Code)
- **Other/Ongoing tasks:**
  - Create a focus group to review drone policy
  - Emergency Management Plan revision (on an as needed basis)

**Community Collaborators:**

Several groups will be engaged based on their subject-matter expertise and their proximity to the areas most affected by these initiatives. The Operations Council values gathering comprehensive information to ensure decisions are well-informed and strategically sound.

Collaboration and gathering insight from other councils will be key. We anticipate working with:

- People and Culture Policy Committee

**Resources Needed:**

- Cougar Pause
- Collaboration

**Priority #3****Standardize Process**

**Priority Outcomes:**

Our goal is to begin examining and defining what standardized use means from an operational perspective. We recognize that, as a decentralized college, fostering greater consistency will require collaboration and shared understanding. Through this effort, we aim to contribute to a broader culture shift that promotes alignment, efficiency, and cohesion across the institution.

**Examples to Begin With:**

- Consistency: How do we define and maintain consistency across departments and processes?
- Multiple Platforms: How can we provide consistent experience and workflow given the variety of platforms currently in use?
- Centralized SharePoint: In what ways can we contribute to the development and effective use of a centralized SharePoint site to support collaboration, transparency, and standardization?

**Community Collaborators:**

Several groups may be engaged depending on the desired outcomes. From an operational perspective, our role is to help identify needs, provide informed input, and translate recommendations into practical, technology-supported solutions.

Collaboration and gathering insight from other councils will be key. We anticipate working with:

- People and Culture

**Resources Needed:**

- Cougar Pause
- Collaboration and willingness to embrace change